Neuromarketing Applied to the Urgent Care Center Alan A. Ayers, MBA, MAcc Content Advisor, Urgent Care Association of America Vice President, Concentra Urgent Care, Dallas, Texas

Reference: Morin, Christopher and Patrick Renvoise, *Neuromarketing: Understanding the Buy Button in Your Customer's Brain,* Nashville: Thomas Nelson, 2007. *ISBN #978-0-7852-2680-2*

The popular business book, *Neuromarketing*, describes how tapping into the "old," "primitive" or "fight or flight" brain—where consumers ultimately make buying decisions—can help marketers develop messages and tactics that prompt consumers to action.

Because urgent care—with high-visibility locations, extended hours, and walk-in convenience—is effectively a "retail" delivery channel for health care, marketing concepts that have been successful in other "retail" businesses are essential for raising awareness that an urgent care center exists, introducing patients to the center's scope of services, and educating patients on when to utilize urgent care vs. the emergency room or primary care.

Neuromarketing describes the "old brain" as a "primitive organ"—focused on survival, it relies on contrasts, concrete concepts, visual stimuli, and other sensations for decision-making. In the context of marketing this means people respond to pictures rather than text, they gloss over details and abstract concepts, and they're emotional and self-centered in their buying behavior.

Triggering the consumer's "old brain" entails marketing tactics and messaging that:

- Identifies consumers "pain" and shows them why urgent care is a "solution." The "old" brain is less interested in the services, capabilities, and qualifications of an urgent care facility than what that facility can do for them. Marketing must answer the question "why would I go there?" Pain points addressed by urgent care include long wait times to get a primary care appointment, lack of accessibility to care after-hours, and the high cost of emergency room co-pays. Urgent care marketing should lead with these pain points.
- Differentiates urgent care from other medical providers. All too often, urgent care operators use marketing terms highlighting accreditation, board-certification, or affiliations that relate only to other medical providers. But even consumer-relevant terms like "convenient, high quality and affordable health care" can be meaningless when they describe any number of health care options. Instead, urgent care providers need to demonstrate what's unique about their center that solves consumer "pain." Messages that resonate well with consumers communicate the difference between 1) waiting 45 days for a primary care appointment versus immediate walk-in service; 2) \$100 emergency room versus \$35 urgent care co-pays; or 3) driving downtown to a busy general hospital versus going around the corner to the neighborhood clinic.
- **Demonstrates the unique benefits or "gain" of using urgent care.** Although the advantages of urgent care may be "obvious" to the "enlightened," unfamiliar consumers will require "proof" that the benefits of trying urgent care exceed the risks or costs. Provide customer stories, demonstrations and/or contrasting data that urgent care gets consumers back to work and life activities more quickly, saves time and money over the ER, and reduces hassle over primary care.

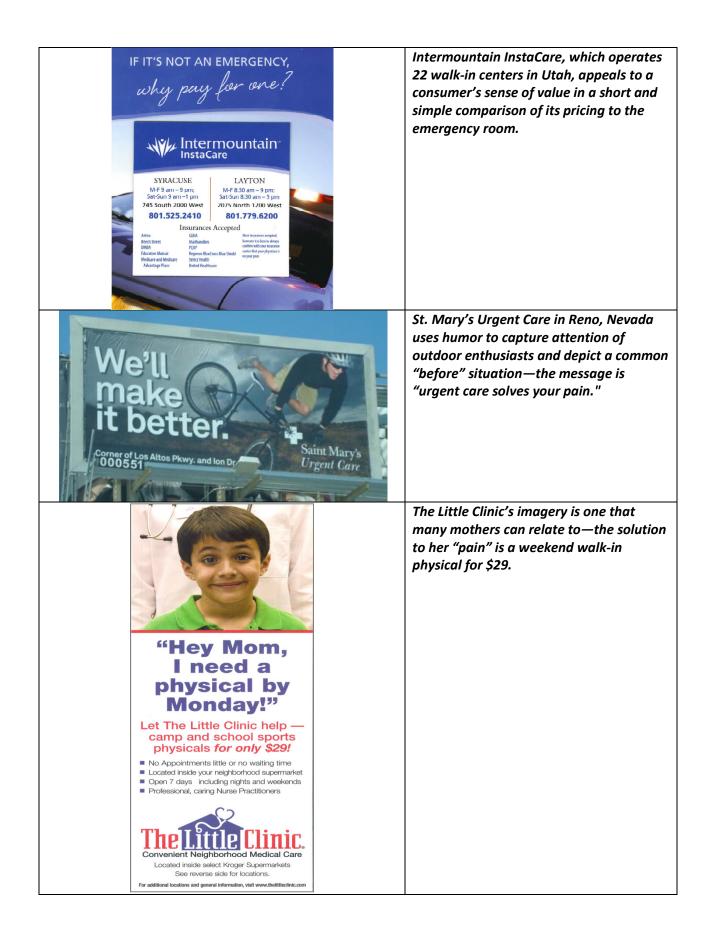
Marketing tactics and messaging should be built in such a way to "deliver an impact" to the old brain—consider the following "building blocks" and "impact boosters" to make your advertising more effective:

Six Message Building Blocks: Fundamental		Seven Impact Boosters: Boost credibility of	
elements of a strategy to reach the "old" brain.		messages so they are more meaningful and	
		me	morable.
1.	Grab consumer's attention using a word-play,	1.	Word messages with "you"—relating to the
	rhetorical question, or by relating a story.		consumer immediately triggers the "old
2.	Use illustrations that show consumers how		brain."
	urgent care will solve their problem. Imagery	2.	Demonstrate your credibility through
	should relate to the target audience—before/		expressions of your passion, expertise,
	after illustrations that address consumer pain		integrity or similarity to the target audience.
	are especially effective.	3.	Utilize contrast—before/after, now/later,
3.	Make claims (selling points) memorable by		with/without, and you/your competitors.
	keeping them as relevant, short and simple as	4.	Appeal to "emotion" rather than "reason"—
	possible and then repeating them frequently.		your message must resonate in a consumer's
4.	Prove that the gain from utilizing urgent care		"gut."
	exceeds the cost by using testimonials, data	5.	Vary tactics to appeal to different learning
	and demonstrations. According to the book,		styles—people respond to audio, visual or
	70% of marketing content should be focused		physical messages—multi-tactic campaigns are
	on "proof of gain."		most effective.
5.	Handle consumer objections by acknowledging	6.	Grab attention and stir emotions by
	their concerns and then refuting with		recounting good stories—just make sure
	additional proof of gain.		there's a clear point or punch line.
6.	Close the message by re-stating the claim,	7.	Understand "less is more," by being short and
	asking for feedback, and then securing a		comprehensive—remove anything that clouds
	commitment.		the message.

Neuromarketing demonstrates that consumers make buying decisions based on emotion, typically using logic and facts only to justify their decisions. Generally consumers are disinterested in the operational factors that a physician feels differentiates a center. Rather, key to marketing success is simple, easily understood, visual representations that sir emotions by recounting pain points and situations that consumers relate to. Urgent care is unique as a product in that there is no "direct response," but if your messages are effective, consumers will "select" your center long before they ever have a need.

Urgent Care Marketing Examples:







Duke Urgent Care in Raleigh/Durham, North Carolina likewise makes an emotional appeal to time-starved parents.